# **VIISNURK AS**

Consolidated Interim Report for the 4<sup>th</sup> Quarter of 2003

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## Outline and Contact Details

AS Viisnurk is a multi-business wood processing company with over half a century's experience in adding value to wood. Its core business is furniture production although at present it is also involved in other areas of activity.

AS Viisnurk has four business units: furniture, sports goods, building materials and wood divisions.

Furniture division consists of the furniture factory that manufactures and markets wooden household furniture.

*Sports goods division* produces and markets cross-country skis and ice hockey sticks and distributes various sports and leisure goods.

Building materials division produces and distributes two softboard-based product categories: insulation and soundproofing boards and interior finishing boards for walls and ceilings.

Wood division is composed of a hardwood sawmill, a drying kilns complex and wood panels factory.

The Group also includes Skano OÜ, a wholly owned subsidiary (registered on 1 September 2003), which is engaged in the retail sale of furniture in Tallinn and Pärnu.

OÜ Visu (registered on 8 Detsember 2003) and OÜ Isotex (registered on 19 Detsember 2003) were established to allow former divisions to operate independently under their own trademarks and to facilitate their development. In connection with the decision to sell the divisions use of the subsidiaries has been abandoned.

The company has been listed on the Tallinn Stock Exchange.

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Beginning of the financial year: 01.01.2003

End of the financial year: 31.12.2003

Beginning of the Interim Report Period: 01.01.2003
End of the Interim Report Period: 31.12.2003
Chairman of management board: Toivo Kuldmäe

# Consolidated Balance Sheet

		Thou. croons <b>31.12.2003</b>	Thou. croons <b>31.12.2002</b>	Thou. euros 31.12.2003	Thou. euros 31.12.2002
Cash and bank		1,141	1,764	73	113
Customer receivables	(Note 1)	45,005	54,143	2,876	3,460
Other receivables		115	1,916	7	122
Prepayments		7,127	4,447	455	284
Inventories	(Note 2)	63,819	58,602	4,080	3,746
Total current assets		117,207	120,872	7,491	7,725
Long-term financial	(Nata 2)	4 427	4 427	02	02
investments	(Note 3)	1,436	1,436	92	92
Investment property	(Note 4)	2,535	2,792	162	178
Tangible fixed assets	(Note 5)	156,102	219,008	9,977	13,998
Intangible fixed assets	(Note 5)	3,716	785	237	50
Total fixed assets		163,789	224,021	10,468	14,318
TOTAL ASSETS		<u>280,996</u>	344,893	<u>17,959</u>	22,043
Debt obligations	(Note 6)	90,011	38,773	5,753	2,478
Customer prepayments		219	620	14	40
Supplier payables		38,802	30,978	2,480	1,980
Taxes payable		6,956	5,944	445	380
Accrued expenses		17,514	12,267	1,119	784
Short-term provisions	(Note 7)	3,129	1,493	200	95
Total current liabilities		156,631	90,075	10,011	5,757
Non-current debt obligations	(Note 6)	50,160	111,773	3,206	7,144
Total non-current liabilities		50,160	111,773	3,206	7,144
Total liabilities		206,791	201,848	13,217	12,901
Share capital (nominal value)		44,991	44,991	2,875	2,875
Issue premium		11,332	11,332	724	724
Mandatory capital reserve		4,499	4,499	288	288
Retained profits		82,233	101,855	5,255	6,510
Net profit for the year		(68,840)	(19,632)	(4,400)	(1,255)
Total equity	(Note 8)	74,205	143,045	4,742	9,142
TOTAL LIABILITIES AND EQUITY		280,996	344,893	<u>17,959</u>	22,043

**Viisnurk AS** Consolidate Interim Report for the 4<sup>th</sup> Quarter of 2003

# Consolidated Income Statement

		Thou. croons 4 <sup>th</sup> quarter 2003	Thou. croons 4 <sup>th</sup> quarter 2002	Thou. croons 12 months 2003	Thou. croons 12 months 2002	Thou. euros 4 <sup>th</sup> quarter 2003	Thou. euros 4 <sup>th</sup> quarter 2002	Thou. euros 12 months 2003	Thou. euros 12 months 2002
RETURN ON SALES	(Note 10)	113,192	109,309	392,331	367,531	7,234	6,986	25,074	23,489
Cost of production sold		(159,645)	(113,510)	(414,157)	(343,168)	(10,203)	(7,254)	(26,469)	(21,932)
Gross profit		(46,453)	(4,201)	(21,826)	24,363	(2,969)	(268)	(1,395)	1,557
Marketing expenses		(7,448)	(6,267)	(23,210)	(19,664)	(476)	(401)	(1,483)	(1,257)
General administrative expenses		(2,903)	(2,955)	(11,915)	(9,953)	(186)	(189)	(762)	(636)
Other income		943	190	6,865	1,642	60	12	439	105
Other expenses		(5,761)	(4,508)	(10,380)	(6,117)	(367)	(288)	(664)	(391)
Operating profit	(Note 10)	(61,622)	(17,741)	(60,466)	(9,729)	(3,938)	(1,134)	(3,865)	(622)
Financial income and financial expenses		(1,986)	(2,475)	(8,374)	(9,903)	(127)	(158)	(535)	(633)
NET PROFIT FOR THE PERIOD		(63,608)	(20,216)	(68,840)	(19,632)	(4,065)	(1,292)	(4,400)	(1,255)
Basic earnings per share	(Note 9)	(14,14)	(4,49)	(15,30)	(4,36)	(0,90)	(0,29)	(0,98)	(0,28)
Diluted earnings per share	(Note 9)	(14,14)	(4,49)	(15,30)	(4,36)	(0,90)	(0,29)	(0,98)	(0,28)

# Consolidated Cash Flow Statement

	Thou. croons 12 months 2003	Thou. croons 12 months 2002	Thou. euros 12 months 2003	Thou. euros 12 months 2002
Cash flow from operations				
Net profit	(68,840)	(19,632)	(4,400)	(1,255)
Adjustments for:	` , ,	, , ,	, , ,	( ) ,
Loss from write-down of				
receivables	1,489	1,945	95	124
Loss from write-down of	,	,		
inventories	7,107	9,536	454	610
Depreciation of fixed assets	27,887	26,699	1,782	1,706
Impairment loss of fixed assets	38,018	0	2,430	0
Gain on sale of fixed assets	(410)	91	(26)	6
Gain on sale of investment	( - /		( - /	-
property	(2,479)	0	(158)	0
Gain on long-term financial	( ) /		,	
investments	0	(297)	0	(19)
Change in provisions	1,636	1,493	105	` 95
Interest expense	8,182	9,984	523	638
Operating profit before changes in	,	,		
operating capital	12,590	29,819	805	1,905
Change in operations-related	·	·		·
receivables and prepayments	6,769	(2,291)	433	(146)
Change in inventories	(12,324)	6,439	(788)	412
Change in operations-related liabilities	, , ,	,	` ,	
and prepayments	14,602	(2,062)	932	(132)
Cash generated from operations	21,637	31,905	1,382	2,039
Interest paid	(9,103)	(10,109)	(582)	(646)
Total cash flow from operations	12,534	21,796	800	1,393
Cash flow from investments				
Acquisition of tangible fixed assets	(6,449)	(29,182)	(412)	(1,865)
Sale of tangible fixed assets	2,011	437	129	28
_	•	_		
Acquisition of intangible fixed assets	(1,374)	(40)	(88)	(3)
Sale of investment property	2,653	0	170	0
Dividends received	0	297	0	19
Total cash flow from investments	(3,159)	(28,488)	(201)	(1,821)
Cash flow from financing activities				
Proceeds from borrowing	0	10,000	0	639
Repayment of loans	(5,842)	(1,454)	(373)	(93)
Settlement of finance lease liabilities	(2,527)	(2,384)	(162)	(152)
Change in the overdraft balance	(1,629)	(2,742)	(104)	(175)
change in the overdrait batance	(1,027)	(2,742)	(104)	(173)
Total cash flow from financing				
activities	(9,998)	3,420	(639)	219
TOTAL CASH FLOW	(623)	(3,272)	(40)	(209)
CASH AT BEGINNING OF PERIOD	1,764	5,036	113	322
CASH AT END OF PERIOD	1,141	1,764	73	113

# Consolidated statement of changes in equity

			Mandatory		Profit/loss	
	Share	Share	capital	Retained	for the	
	capital	premium	reserve	earnings	period	Total
	Thou. croons					
31.12.2001	44,991	11,332	4,499	82,472	19,383	162,677
Covering of						
the loss for						
2001	0	0	0	19,383	(19,383)	0
Loss for						
2002	0	0	0	0	(19,632)	(19,632)
31.12.2002	44,991	11,332	4,499	101,855	(19,632)	143,045
Covering of						
the loss for						
2002	0	0	0	(19,632)	19,632	0
Loss for				, , ,	,	
2003	0	0	0	0	(68,840)	(68,840)
31.12.2003	44,991	11,332	4,499	82,223	(68,840)	`74,20Ś

31.12.2001	Share capital Thou. euros 2,875	Share premium Thou. euros 724	Mandator y capital reserve Thou. euros 288	Retained earnings Thou. euros 5,271	Profit/loss for the period Thou. euros 1,239	Total Thou. euros 10,397
Covering of						
the loss for						
2001	0	0	0	1,239	(1,239)	0
Loss for						
2002	0	0	0	0	(1,255)	(1,255)
31.12.2002	2,875	724	288	6,510	(1,255)	9,142
Covering of						
the loss for						
2002	0	0	0	(1,255)	1,255	0
Loss for						
2003	0	0	0	0	(4,400)	(4,400)
31.12.2003	2,875	724	288	5,255	(4,400)	4,742

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# **Notes to Interim Report**

#### **Accounting Policies And Measurement Bases**

The accounting policies applied at the preparation of the Interim Report of Viisnurk AS for the 4<sup>th</sup> quarter of 2003 comply with the International Accounting Standards. The same accounting policies were applied for both the Interim Report and the Annual Report for the financial year that ended on 31.12.2002.

According to the assessment of the Management Board, Viisnurk AS is a going concern and the Interim Report for the 4<sup>th</sup> quarter of 2003 gives a true and fair view of the financial position of Viisnurk AS and the results of its operations. The present Interim Report has not been audited.

The Interim Report has been presented in thousands of Estonian Croons and in thousands of euros. The exchange rate between Croons and euros is 15.64664.

On consolidation, the financial statements of the parent and its subsidiaries are combined line by line so that the financial statements reflect the results of the parent and its subsidiaries as those of a single enterprise. All intra-group balances and transactions and any unrealised gains and losses arising from intra-group transactions are eliminated.

#### 1. Customer receivables

	Thou. croons	Thou. croons	Thou. euros	Thou. euros
	31.12.2003	31.12.2002	31.12.2003	31.12.2002
Accounts receivable	46,602	56,381	2,978	3,603
Allowance for doubtful				
receivables	(1,597)	(2,238)	(102)	(143)
TOTAL	45,005	54,143	2,876	3,460

In 2003 receivables written off as irrecoverable totalled EEK 1,981 thou ( $\[mathbb{e}$ 127 thou). Items that were considered doubtful amounted to EEK 1,489 thou ( $\[mathbb{e}$ 95 thou). In 2003 we collected EEK 150 thou ( $\[mathbb{e}$ 10 thou) of receivables that had bee considered doubtful in 2002.

### 2. Inventories

	Thou. croons	Thou. croons	Thou. euros	Thou. euros
	31.12.2003	31.12.2002	31.12.2003	31.12.2002
Materials	20,785	19,362	1,328	1,237
Work in progress	25,450	22,718	1,627	1,452
Finished goods	12,909	11,805	826	755
Merchandise purchased for				
resale	3,642	4,518	233	289
Prepayments to suppliers	1,033	199	66	13
TOTAL	63,819	58,602	4,080	3,746

At 31 December 2003, the carrying amount of inventories reported at net realisable value amounted to EEK 16,803 thou ( $\epsilon$ 1,074 thou). At 31 December 2002, the corresponding figure was EEK 20,676 thou ( $\epsilon$ 1,321 thou).

	Sports goods division	Furniture division	Building materials division	Wood division	Total
Materials	148	279	695	42	1,164
Work in progress	2,024	0	0	1,596	3,620
Finished goods	713	0	133	243	1,089
Merchandise					
purchased for resale	1,234	0	0	0	1,234
TOTAL	4,119	279	828	1,881	7,107

Thou. euros

					THOU. CUIOS
	Sports goods division	Furniture division	Building materials division	Wood division	Total
Materials	9	18	44	3	74
Work in progress	129	0	0	102	231
Finished goods	46	0	9	15	70
Merchandise					
purchased for resale	79	0	0	0	79
TOTAL	263	18	53	120	454

Inventories were written down due to a shrinkage in demand and a decline in net realisable value.

# 3. Long-term financial investments

	Thou. croons	Thou. croons	Thou. euros	Thou. euros
	31.12.2003	31.12.2002	31.12.2003	31.12.2002
Other shares and issues	1,436	1,436	92	92
TOTAL	1,436	1,436	92	92

## Shares in subsidiaries

Thou. croons

	Skano OÜ	Visu OÜ	Isotex OÜ	TOTAL		
	(Estonia)	(Estonia)	(Estonia)			
Date of registration	1.9.2003	8.12.2003	19.12.2003			
Shares acquired during the period	1	1	1			
Number of shares 31.12.2003	1	1	1			
Interest 31.12.2003	100	100	100			
Cost of shares acquired during						
the period	40	40	40	120		
Loss for the period under the						
equity method	(40)	0	0	(40)		
Book value 31.12.2003	0	40	40	80		
Cost 31.12.2003	40	40	40	120		
Market value at end of period		Cannot be measured reliably				

Thou. euros

				inou. euros
	Skano OÜ	Visu OÜ	Isotex OÜ	TOTAL
	(Estonia)	(Estonia)	(Estonia)	
Date of registration	1.9.2003	8.12.2003	19.12.2003	
Shares acquired during the period	1	1	1	
Number of shares 31.12.2003	1	1	1	
Interest 31.12.2003	100	100	100	
Cost of shares acquired during				
the period	2	3	3	8
Loss for the period under the				
equity method	(2)	0	0	(2)

Carrying amount 31.12.2003	0	3	3	6		
Cost 31.12.2003	2	3	3	8		
Market value at end of period	Cannot be measured reliably					

# Subsidiaries' equities at 31 December 2003

Thou. croons

	Skano OÜ	Visu OÜ	Isotex OÜ	TOTAL
	(Estonia)	(Estonia)	(Estonia)	
Share capital	40	40	40	120
Loss for the period	(214)	0	0	(214)
Total equity	(174)	40	40	(94)

Thou. euros

	Skano OÜ	Visu OÜ	Isotex OÜ	TOTAL
	(Estonia)	(Estonia)	(Estonia)	
Share capital	2	3	3	8
Loss for the period	(14)	0	0	(14)
Total equity	(12)	3	3	(6)

# 4. Investment property

	Thou. croons	Thou. euros
Acquisition cost at 01.01.2003	3,563	227
Disposals in 12 months of 2003	(201)	(13)
Acquisition cost at 31.12.2003	3,362	214
Accumulated depreciation at 01.01.2003	(771)	(49)
Depreciation in 12 months of 2003	(84)	(5)
Depreciation disposed of in 12 months of 2003	28	2
Accumulated depreciation at 31.12.2003	(827)	(52)
Net book value at 01.01.2003	2,792	178
Net book value at 31.12.2003	2,535	162

In the 12 months Viisnurk earned 2,479 thousand croons (158 thousand euros) of profit (other income) from the sales of real estate investments.

Investment management expenses and rental income of the period amounted to EEK 183 thou (€12 thou) and EEK 18 thou (€1 thou) respectively.

# 5. Tangible And Intangible Fixed Assets

Thou. croons

	Tangible fixed	Intangible	
	assets	fixed assets	TOTAL
Acquisition cost at 01.01.2003	317,050	2,277	319,327
Acquired in 12 months of 2003	7,647	3,260	10,907
Fixed assets disposed of in 12 months			
of 2003	(7,204)	0	(7,204)
Acquisition cost at 31.12.2003	317,493	5,537	323,030
Depreciation at 01.01.2003	(101,668)	(1,492)	(103,160)
Depreciation in 12 months of 2003	(27,473)	(329)	(27,802)
Inflation of fixed assets	(38,018)	0	(38,018)
Depreciation on fixed assets disposed			
of in 12 months of 2003	4,972	0	4,972
Depreciation at 31.12.2003	(162,187)	(1,821)	(164,008)
Net book value at 01.01.2003	215,382	785	216,167
Net book value at 31.12.2003	155,306	3,716	159,022

Tangible fixed

mou.	euros
TO	TAL

Intangible

	assets	fixed assets	
Acquisition cost at 01.01.2003	20,263	145	20,408
Acquired in 12 months of 2003	489	208	697
Fixed assets disposed of in 12 months			
of 2003	(460)	0	(460)
Acquisition cost at 31.12.2003	20,292	353	20,645
Depreciation at 01.01.2003	(6,498)	(95)	(6,593)
Depreciation in 12 months of 2003	(1,756)	(21)	(1,777)
Inflation of fixed assets	(2,430)	0	(2,430)
Depreciation on fixed assets disposed			
of in 12 months of 2003	318	0	318
Depreciation at 31.12.2003	(10,366)	(116)	(10,482)
Net book value at 01.01.2003	13,765	50	13,815
Net book value at 31.12.2003	9,926	237	10,163

The balance of construction in progress amounted to 796 thousand croons (51 thousand euros) as of 31.12.2003 and 3,626 thousand croons (233 thousand euros) as of 01.01.2003.

## 6. Debt Obligations

	Thou. croons	Thou. croons	Thou. euros	Thou. euros
	31.12.2003	31.12.2002	31.12.2003	31.12.2002
Current liabilities	90,011	38,773	5,753	2,478
Non-current debt				
obligations	50,160	111,773	3,206	7,144
Incl. long-term loans	45,590	73,563	2,914	4,702
Non-convertible debt	4,570	38,210	292	2,442
TOTAL	140,171	150,546	8,959	9,622

# 7. Short-term provisions

	Thou. croons	Thou. croons	Thou. euros	Thou. euros
	31.12.2003	31.12.2002	31.12.2003	31.12.2002
Restructuring provision	1,923	1,493	123	95
Guaranty provision	1,206	0	77	0
TOTAL	3,129	1,493	200	95

Restructuring involves the lay-off of 191 employees. Lay-off expenses have been recognised as personnel expenses under cost of goods sold. Restructuring involves the closure of the wood division on 16 April 2004.

The guaranty provision has been established on the basis of historical data for claims that may be submitted to the sports goods division in 2004. Expenses related to potential claims have been recognised under other expenses.

## 8. Owners' Equity

#### Share capital

	Number of shares	Share capital	Share capital
		Thou. croons	Thou. euros
31.12.2003	4,499,061	44,991	2,875

At 31 December 2003 the share capital of AS Viisnurk amounted to EEK 44,990,610 (€2,875,417). The share capital is made up of 4,499,061 shares with a par value of EEK 10

(€0.64) each. According to the Articles of Association, the company's maximum share capital amounts to EEK 177,480,800 (€11,343,062).

The share capital did not change in the 4<sup>th</sup> quarter of the year 2003.

## 9. Earnings per share

Basic earnings per share have been calculated by dividing the net negative profit for the period 68,839,541 croons (4,399,637 euros) by the number of shares 4,499,061.

Basic earnings per share for 12 months of 2003 = (68,839,541)/4,499,061 = (15.30) croons / (0.98) euros

Basic earnings per share equal diluted earnings per share because the company does not have any potential ordinary shares, which might reduce earnings per share.

# 10. Business Segments (consolidated)

In thousands of Estonian croons

	Sports ( Divis		Furniture I	actory*	Building Ma Divisio		Wood D	ivision	Supportir	g units	Elimina	ations	TOTAL OF	VIISNURK
	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002
External sales Inter-segmental	71,809	83,099	153,263	156,094	92,201	83,234	74,135	43,229	923	1,875	0	C	392,331	367,531
sales Total sales revenue	0 71,809	0 83,099	722 153,985	76 156,170	•	4,757 87,991	24,984 99,119	31,067 74,296		18,151 20,026	(43,421) (43,421)	(54,051) (54,051)		0 367,531
	•	,	•	·	·		·	•			, , ,	(- ) )		·
Segment's result	(24,471)	(15,484)	6,551	15,184	19,482	17,275	(52,914)	(17,401)	2,801	650	0	0	(48,551)	224
Unallocated expenses													(11,915)	(9,953)
Operating profit Net financial													(60,466)	(9,729)
expenses													(8,374)	(9,903)
Net profit for accounting period													(68,840)	(19,632)
Inflation of fixed assets	6,759	0	0	0	0	0	31,259	0	0	0	0	C	38,018	0
Provisions	1,206	1,239	0	0	0	0	1,746	0	177	254	0	C	3,129	1,493
Annual inventory write-down	4,119	7,904	279	166	828	419	1,881	1,047	0	0	0	0	7,107	9,536
write-down	4,119	7,904	2/9	100	020	419	1,001	1,047	U	U	U		7,107	9,000

<sup>\* -</sup> The Furniture Division segment consist of AS Viisnurk furniture factory and subsidiary company Skano OÜ (Skano OÜ earned 214 thou croons loss on its turnover of 312 thou croons)

In thousands of euros

	Sports Goods Division		Furniture Factory*		Building Materials Division		Wood Division		Supporting units		Eliminations		TOTAL OF VIISNURK	
	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002	2003	2002
External sales Inter-segmental	4,589	5,311	9,795	9,976	5,893	5,320	4,738	2,762	. 59	120	0	C	25,074	23,489
sales	0	0	46	5	174	304	1,597	1,986	958	1,160	(2,775)	(3,455)	0	0
Total sales revenue	4,589	5,311	9,841	9,981	6,067	5,624	6,335	4,748	1,017	1,280	(2,775)	(3,455)		23,489
Segment's result	(1,564)	(990)	419	970	1,245	1,104	(3,382)	(1,112)	179	42	0	C	(3,103)	14
Unallocated expenses Operating profit Net financial	( ) )	(***7		· · · · · · · · · · · · · · · · · · ·		, -	(-)	, ,					(762) (3,865)	(636) (622)
expenses													(535)	(633)
Net profit for accounting period													(4,400)	(1,255)
Inflation of fixed assets	432	0	0	0	0	0	1,998	0	0	0	0	C	2,430	0
Provisions	77	79	0	0	0	0	112	0	11	16	0	C	200	95
Annual inventory write-down	263	505	18	11	53	27	120	67	0	0	0	C	454	610

<sup>\* -</sup> The Furniture Division segment consist of AS Viisnurk furniture factory and subsidiary company Skano OÜ (Skano OÜ earned 14 thou euros loss on its turnover of 20 thou euros)

# 11. Discontinuing operations

In accordance with a decision adopted by the management and supervisory boards of AS Viisnurk on 16 February 2004, the operation of the wood division will be terminated from 16 April 2004. The wood division comprised a sawmill and a drying kiln complex (were engaged in the purchase of wood and production of sawn timber) and a wood panels factory (was engaged in the production of wood panels).

The decision was adopted because the division continued incurring losses.

In connection with the closure of the division, the inventories and property, plant and equipment of the division were written down and a provision of EEK 1,746 thou ( $\in$ 112 thou) was established for the lay-off of 186 employees from the wood division and a provision of EEK 177 thou ( $\in$ 11 thou) was established for the lay-off of 5 employees from the business management division. The loss from the write-down of inventories amounted to EEK 1,184 thou ( $\in$ 76 thou) and the one from the write-down of property, plant and equipment equalled EEK 31,259 thou ( $\in$ 1,998 thou).

The assets of the wood division will be sold in a set or separately depending on negotiations with buyers. The divestment process is managed by AS Trigon Capital.

The carrying amount of the assets of the wood division is EEK 84,664 thou (€5,411 thou) and the time of collection of the estimated sales price is uncertain.

On 22 January 2004 the supervisory board of AS Viisnurk decided to launch the divestment of the building materials and sports goods divisions in order to allow the company to focus on its core activities: furniture production and distribution. Both divisions will be sold as a set. Transaction advice will be provided by AS Trigon Capital.

The carrying amounts of the assets of the sports goods division and building materials division equal EEK 54,355 thou ( $\le$ 3,474 thou) and EEK 42,358 thou ( $\le$ 2,707 thou). The time of collection of the estimated sales price is uncertain.

The building materials division produces and distributes two softboard-based product categories: insulation and soundproofing boards and interior finishing boards for walls and ceilings.

The sports goods division produces and markets cross-country skis and ice hockey sticks and distributes various sports and leisure goods.

The divisions will be sold without loans.

AS Viisnurk intends to complete the divestment of the building materials and sports goods divisions in 2004.

In connection with the divestment of the divisions, their inventories and property, plant and equipment were restated.

The losses of the sports goods division from an additional restatement of inventories and property plant and equipment amounted to EEK 1,157 thou ( $\in$ 74 thou) and EEK 6,759 tou ( $\in$ 432 thou) respectively. In addition, a warranty provision of EEK 1,206 thou ( $\in$ 77 thou) was established for potential claims.

The loss of the building materials division from additional restatement of inventories amounted to EEK 167 thou ( $\epsilon$ 11 thou).

#### **Explanatory Note to Interim Report**

#### **Performance**

#### Revenue and result of operations

The net sales of Viisnurk for the 4<sup>th</sup> quarter of 2003 were EEK 113.2m ( $\in$ 7.2m). AS Viisnurk ended 2003 with revenues of EEK 392.3m ( $\in$ 25.1m), 6.7% up on 2002. In terms of business units, the revenues of the wood and building materials divisions increased by a third and 8% respectively, those of the furniture division remained stable, and the one of the sports goods division declined roughly 14%.

AS Viisnurk ended the financial year with a loss of EEK 68.8m (€4.4m). In the 4<sup>th</sup> quarter, the company made a loss of EEK 63.6m (€4.1 m). The result for 2002 was a loss of EEK 19.6m (€1.2m). The building materials and furniture divisions earned a profit of EEK 19.5m (€1.2m) and EEK 6.8m (€0.4m) respectively, whereas the wood and sports goods divisions incurred a loss of EEK 52.9m (€3.4m) and EEK 24.5m (€1.6m) respectively. Extraordinary write-downs and provisions related to the restructuring of the company accounted for EEK 41.2m (€2.6m) of the overall loss figure.

#### Assets, liabilities and cash flows

Total assets decreased by 18.5% to EEK 281 ( $\in$ 18m). The amount of current assets remained stable but the carrying amount of property, plant and equipment decreased by EEK 60.2m ( $\in$ 3.8m) due to write-down of assets at the wood and sports goods divisions (EEK 38.1m ( $\in$ 2.4m) in aggregate) and the fact that depreciation expense surpassed investments made. The overall amount of liabilities remained stable (EEK 206.8m ( $\in$ 13.2m)) but the share of current liabilities increased substantially (EEK 156.6m ( $\in$ 10m)) as two loans expiring in 2004 (EEK 56m ( $\in$ 3.6m) in aggregate) were recorded as current items. The loans will be refinanced in the first half of 2004.

Cash flows from operating activities were positive, amounting to EEK 12.5m ( $\{0.8\text{m}\}$ ). Investments related to operating activity totalled EEK 7.8m ( $\{0.5\text{m}\}$ ); proceeds from the sale of investment properties and property, plant and equipment amounted to EEK 4.7m ( $\{0.3\text{m}\}$ ). Loan liabilities decreased by approximately EEK 10m ( $\{0.6\text{m}\}$ ).

#### Results of divisions

#### Furniture division

The furniture division ended the financial year with revenues of EEK 153.3m ( $\xi$ 9.8m) and a profit of EEK 6.6m ( $\xi$ 0.4m). Sales remained comparable to 2002 but an increase in marketing and personnel expenses, arisen from the division's new strategic development plan, and problems related to implementation of new products and purchase of materials in the second half of the year reduced profitability by a half.

The new strategic development plan, which was prepared in 2003, is aimed at attaining a significant increase in furniture sales of subsequent periods. Based on the plan, the organisational structure was supplemented with 12 new managerial and specialist positions to reinforce the marketing, engineering and logistics departments.

Exports accounted for 92% of sales. The main export markets were Finland, Sweden, Russia and Germany.

#### Sports goods division

The sports goods division earned revenues of EEK 71.8m ( $\leq$ 4.6m) but incurred a loss of EEK 24.5m ( $\leq$ 1.6m).

Sales of skis and ice hockey sticks accounted for 67% and 20% of sales and the retail and wholesale distribution sports goods contributed 13%.

Despite problems, the orders of all major customers were completed and the division's customer relations remained good. Cooperation with Atomic was restored. The sales and production plans of 2004 are covered with contracts and to minimise production problems, acceptance of orders for more complicated skis has been reduced.

A positive development was the one-third improvement in the sales of ice hockey sticks. Sales of other winter goods (ski boots, poles, wax, etc) proved more modest than expected because of the belated winter.

Exports accounted for 83% of sales. The main export markets were the USA, Norway, Finland and Canada.

#### Building materials division

The results of the building materials division were exceptional: sales of EEK 92.2m (€5.9m), 8% up, and a profit of EEK 19.5m (€1.2m), 14% up on 2002.

Results have improved because of the optimisation of the product portfolio of the basic line by increasing the share of items with higher margins. Optimisation has been possible due to strong demand in the domestic and export markets. The plan to increase sales of Isotex interior finishing boards that contain more added value was completed successfully: sales of Isotex boards grew to 28% of total sales of the division (22% in 2002).

Exports accounted for 56% of sales. Similarly to previous periods, the main export markets were Finland and the Netherlands.

#### Wood division

In spite of increasing revenues the division continued incurring losses on the core activity. Low prices caused by overproduction in the European market and high fixed costs do not allow the division to operate profitably. In addition, in the fourth quarter the operation of the division was adversely affected by the scarcity of raw material.

Exports accounted for 45% of sales; the main export markets were Denmark, Germany and the United Kingdom.

#### Restructuring

To improve the company's financial position and allow focusing on the core activity (furniture production), we have decided to

- sell the building materials division;
- sell the sports goods division; and to
- close the wood division and sell or let its property, plant and equipment.

Following the decisions, in the fourth quarter of 2003 the property, plant and equipment of the wood and sports goods divisions were written down on the basis of market value appraisals performed for each asset. The divestment of the sports goods division and divestment or lease of the assets of the sports goods division are still in progress.

Therefore, it is possible, depending on the buyer's business plan and other circumstances, that the sales prices of the divisions when sold as sets may prove considerably higher than the total carrying amounts of their individual assets.

The property, plant and equipment of the wood division was written down to the extent of EEK 31.3m ( $\[ \in \]$ 2.0m). Closure-related inventory write-downs totalled EEK 1.2m ( $\[ \in \]$ 0.1m) and severance settlements were established a provision of EEK 1.9m ( $\[ \in \]$ 0.1m).

The property, plant and equipment of the sports goods division was written down to the extent of EEK 6.8m (0.4m).

Altogether, write-downs performed and provisions established because of the restructuring totalled EEK 41.2m (€2.6m).

The management and supervisory boards of AS Viisnurk are convinced that an opportunity to focus on the core activity and a stronger financial position will allow the company to advance towards its primary objective of becoming the leading furniture producer of the Baltic countries while sustaining profitable operation. The year 2004 is going to bring major changes whose first positive impacts should be visible in 2005.